Filed by GTWY Holdings Limited pursuant to Rule 425 under the Securities Act of 1933 and deemed filed pursuant to Rule 14a-12 under the Securities Exchange Act of 1934 Subject Company: Leisure Acquisition Corp. Commission File No.: 001-38306





### GENERAL

This presentation does not constitute an offer or invitation for the sale or purchase of securities and has been prepared solely for informational purposes.

The information contained in this presentation (the "Presentation") has been prepared to assist interested parties in making their own evaluation with respect to the proposed transaction (the "Transaction") between Leisure Acquisition Corp, ("LACQ") and GTWY Holdings Limited (together with Gateway Casinos & Entertainment Limited, "Caseway" or the "Company"), and for no other purpose. This Presentation is subject to updating, completion, revision, verification and further amendment. None of LACQ, Gateway, or their respective affiliates has authorized anyone to provide interested parties with additional or different information. No securities regulatory authority has expressed an opinion about the securities discussed in this Presentation and it is an offence to claim otherwise. The information contained herein does not purport to be all-inclusive. Nothing herein shall be deemed to constitute investment, legal, tax, financial, accounting or other advice.

In this Presentation, all amounts are in Canadian dollars, unless otherwise indicated. All references to USS are based on the relevant exchange rate as at December 26, 2019. Any graphs, tables or other information in this Presentation demonstrating the historical or pro forma performance of Gateway or any other entity contained in this Presentation are intended only to illustrate past performance of such entities and are not necessarily indicative of future performance of Gateway or such entities.

### ADDITIONAL INFORMATION AND WHERE TO FIND IT

This presentation relates to a proposed transaction between Gateway and LACQ. This presentation does not constitute an offer to sell or exchange, or the solicitation of an offer to buy or exchange, any securities, nor shall there be any sale of securities in any jurisdiction in which such offer, sale or exchange would be unlawful prior to registration or qualification under the securities laws of any such jurisdiction.

LACQ has filed a preliminary proxy statement / prospectus and will file a definitive proxy statement / prospectus with the SEC and will mail a definitive proxy statement / prospectus and other relevant documents to its stockholders. In addition, a Registration Statement on Form F-4 was filed with the SEC by Gateway that includes the preliminary proxy statement / prospectus and will be utilized for the registration of the securities to be issued in the proposed transaction. The definitive proxy statement / prospectus will be mailed to stockholders of LACQ as of a record date to be established for voting on the proposed transaction. Interested parties and security believes to reach the preliminary proxy statement, the prospectus and will be a considered to reach the preliminary proxy statement, the prospectus in connection with LACQ's solicitation of proxies for its stockholders' meeting to be held to approve the proposed transaction because the proxy statement / prospectus will contain important information about the proposed transaction and the parties to it.

Interested investors and security holders of LACQ will be able to obtain free copies of the registration statement, the proxy statement/prospectus and all other relevant documents filed or that will be filed with the SEC by LACQ and the Company through the website maintained by the SEC at www.sec.gov.

In addition, copies of the documents filed with the SEC by LACQ and/or the Company, when available, can be obtained free of charge on LACQ's website at <a href="https://www.kcisureacq.com">www.kcisureacq.com</a> or by directing a written request to Leisure Acquisition Corp., 250 West 57th Street, Suite 2223, New York, New York 10107 or by emailing <a href="https://www.dcisureacq.com">George Peng@hydramgmt.com</a>; and/or by directing a written request to GTWY Holdings Limited, 100–4400 Dominion Street Burnaby, British Columbia V5G or by emailing <a href="https://gwd.com/greet

### PARTICIPANTS IN SOLICITATION

LACQ, Gateway and their respective directors and executive officers may be deemed to be participants in the solicitation of proxies from LACQ's shareholders in connection with the proposed transaction. Information about LACQ's directors and executive officers and their ownership of LACQ's securities is set forth in the preliminary proxy statement / prospectus filed by LACQ with the SEC on January 31, 2020. Additional information regarding the participants in the proxy solicitation and a description of their direct and indirect interests is contained in the preliminary proxy statement / prospectus, which can be obtained free of charge from the sources indicated above.

### INDUSTRY AND MARKET DATA

This Presentation has been prepared by Gateway and includes market data and other statistical information from third-party sources, including provincial gaming authorities. Although LACQ and the Company believes these third-party sources are reliable as of their respective dates, none of LACQ, the Company, or any of their respective affiliates has independently verified the accuracy or completeness of this information. Some data are also based on the Company's good faith estimates, which are derived from both internal sources and the third-party sources described above. None of LACQ, Gateway, any third-party source providing market data and statistical information, their respective affiliates, nor their respective directors, officers, employees, members, partners, shareholders or agents make any representation or warranty with respect to the accuracy of such information (including information from third-party sources).

### FORWARD-LOOKING INFORMATION

This Presentation contains "forward-looking information" within the meaning of applicable securities laws in Canada and the United States. Forward-looking statements may relate to Gateway's, LACQ's, or the combined company's future financial outlook and anticipated events or results and may include information regarding our financial position, business strategy, growth strategies, growth objectives, plans and objectives. All statements other than statements of the than statements of may off two words "anticipated", "plan", "contemplate", "continue", "estimate", "expect", "intend", "propose", "might", "may", "will", "shall", "project", "should", "could", "would", "believe", "predict", "forecast", "pursue", "potential" and "capable" and similar expressions are intended to identify forward looking statements. Forward-looking statements through addition, this Presentation may contain forward-looking statements stributed to addition, this Presentation and contains and other factors that may cause actual results or events to differ materially from those anticipated in such forward-looking statements. Forward-looking statements stributed to add party industry sources, the accuracy of which has not been verified by LACQ or Gateway. No assurance can be given that these expectations will prove to be correct and such forward-looking information are not historical facts but instead represent management's expectations, estimates and projections regarding future events or circumstances. Forward-looking information and other forward-looking information are based on our opinions, estimates and assumptions in light of our experience and perception of historical trends, current conditions and expected future developments, as well as other factors that we currently believe are appropriate and reasonable in the circumstances. Despite a careful process to prepare and review the forward-looking information, there can be no assurance that the underlying opinions, estimates and assumptions will prove to be correct.

Additionally, any estimates and projections contained herein have been prepared by the management of the Company and involve significant elements of subjective judgment and analysis, which may or may not be correct. This Presentation includes certain estimates, targets and projections that reflect Gateway management's assumptions concerning anticipated future performance of Gateway as provided to LACQ on December 19, 2019. Such estimates, targets and projections from are based on significant assumptions and subjective judgments concerning anticipated results, which are inherently subject to risks, variability and contingencies, many of which are beyond Gateway's control. These assumptions and judgments may or may not prove to be correct and there can be no assurance that any projected results are attainable or will be realized. LACQ, Gateway, any third-party source providing information and each of their respective representatives disclaims any and all liability for any loss or damage (whether foreseable or not) suffered or incurred by any person or entity as a result of anything contained or omitted from this Presentation (including information from third-party sources) and such liability is expressly disclaimed.

You are cautioned not to place undue reliance on any forward-looking statements, which speak only as of the date of this Presentation. The forward-looking information contained in this Presentation represents our expectations as of the date of this Presentation or the date indicated, regardless of the time of delivery of the Presentation and is subject to change after such date. However, we disclaim any intention or obligation or undertaking to update or revise any forward-looking information whether as a result of new information, future events or otherwise, except as required by law.

All of the forward-looking information contained in this Presentation is expressly qualified by the foregoing cautionary statements.

### NON-JERS MEASURES

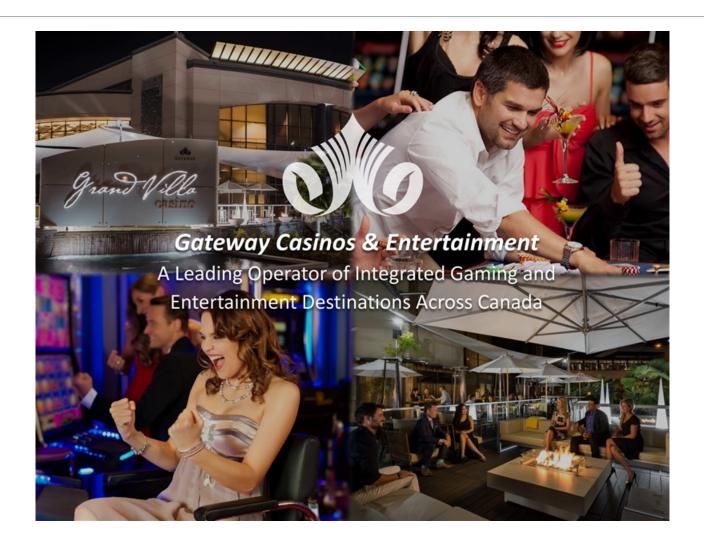
This Presentation makes reference to certain financial and other measures commonly used by financial analysts in evaluating the financial performance of companies and by the Company's management in evaluating its operations, including companies in the gaming industry that are not presented in accordance with international financial reporting standards ("IFRS"). These measures are not recognized measures under IFRS and do not have a standardized meaning prescribed by IFRS and are therefore unlikely to be comparable to similar measures presented by other companies. Rather, these measures are provided as additional information to complement those IFRS measures by providing further understanding of our results of operations from management's perspective. Accordingly, these measures should not be considered in isolation nor as a substitute for analysis of our financial information reported under IFRS.

We use non-IFRS measures including "Adjusted EBITDA", "Adjusted EBITDA Margin", "Adjusted Property EBITDA", "Adjusted Property EBITDA", "Free Cash Flow", "Free Cash Flow Conversion", and "Pro Forma Adjusted EBITDA" and these measures should not be considered as an alternative to net income (loss), earnings per share or any other performance measures derived in accordance with IFRS as measures of operating performance, operating cash flows or as measures of liquidity. For further details on these non-IFRS measures including relevant definitions and reconciliations, see the "Financial Overview" section of this Presentation.

As of September 30, 2019, Starlight Casino Edmonton and Grand Villa Casino Edmonton are considered discontinued operations in Gateway's consolidated financial statements. These properties are referred to in this presentation as "Non-Core Properties." Where indicated in this presentation, financial information of Gateway excludes the Non-Core Properties.

### COMPARABLE COMPANIES

Certain information presented herein compares the Company to other issuers and such data sets are considered to be "comparables". The information is a summary of certain relevant operational attributes of certain gaming issuers and has been included to provide interested parties an overview of the performance of what are expected to be comparable issuers. These issuers are in the same industry, provide similar services and operate in similar services and in services affiliates and if such information contains a misrepresentation, interested parties do not have a remedy under securities legislation in any province or territory of Canada. There are risks associated with comparables, including the integrity of the underlying information and the ability to isolate specific variables which may impact one issuer and not another. There are risks associated with making investment decisions based on comparables including whether data presented provides a complete comparations between issuers. Interested parties are cautioned that past performance is not indicative of future performance and the performance of the Company may be materially different from the comparable issuers. Accordingly, an investment decision should not be made in reliance on the comparables.







### Transaction Summary (1)



Trar	sacti	on St	ructur	e
		_	_	_

- Leisure Acquisition Corp. ("LACQ") to merge with a wholly-owned subsidiary of GTWY Holdings Limited ("GTWY"), the parent holding company and sole shareholder of Gateway Casinos, with LACQ shareholders / warrant holders to receive GTWY common shares / warrants upon the merger
- · GTWY common shares expected to be listed on the NYSE upon consummation of the transaction, with GTWY qualifying as a foreign private issuer

Valuation

- US\$1.1Bn (C\$1.5Bn) pro forma enterprise valuation
- 7.5x 2020 Projected Adjusted EBITDA (2)

**Funding Sources** 

- US\$30MM equity commitment from HG Vora Capital Management LLC ("HG Vora"); including existing invested capital, HG Vora's total capital commitment to the Company is in excess of US\$100MM (3)
- Up to US\$189MM LACQ Trust rollover proceeds (4)
- · Gateway shareholders rollover

Contingent Consideration

- Existing Gateway shareholders eligible to receive an earn-out of 1.898 million and 2.846 million shares that vest upon GTWY stock trading at greater than \$12.50 and \$15.00 per share over a 2 and 3 year period, respectively
- 18,975 million newly-issued warrants (equal tranches struck at US\$11.50, US\$12.50 and US\$15.00 per share) issued to existing Gateway shareholders, to align incentives. Existing private warrants held by LACQ insiders and HG Vora (and HG Vora private warrants from equity commitment) to be amended to be equal tranches struck at US\$11.50, US\$12.50 and US\$15.00
- 1,281 million options issued to certain members of management in the same proportion and equivalent term and conditions as the earn-out payment and the warrants being issued to existing shareholders of Gateway

**Required Approvals** 

- LACQ and GTWY shareholder approval, gaming regulatory approvals and contractual approvals from Crown agencies

Management and Independent Board

- Registration statement and approval for listing on NYSE
- Marc Falcone expected to become President and CEO of Gateway shortly following completion of the transaction
- Lorne Weil, Daniel Silvers, Marc Falcone, Lyle Hall, Olga Ilich and Dr. Michael Percy are expected to join Gateway's Board and Gabriel de Alba will continue to serve as Gateway's Executive Chairman
- Two additional independent directors will be appointed at or following the completion of the transaction such that Gateway's Board will be comprised of up to 9 members

Other

- The two Edmonton properties (Starlight Casino Edmonton and Grand Villa Casino Edmonton) are considered discontinued operations and are contemplated as being carved-out from the transaction (the "Non-Core Properties")
- All numbers presented in this presentation exclude the Non-Core Properties unless otherwise noted

- Figures converted from USD to CAD at an exchange ratio of 1.3122 as of 12(26/19 as filed in the 8-K Based on 2020° (per -RPG 19) Adjusted EBITDA of CS195MM as provided by Gatneys management, excluding the impact of the Non-Core Properties. The 7-fix transaction multiple is shown before any LACQ and/or shared fees and expensed Colleway's sharedwides pay LACQ is the earth expenses, all alternatives the existing Calenary sharedwides shall increase on a pro-rate basis by the amount of LACQ's fees paid by Calenary's sharedwides
- 9: LACQ trust account includes US\$10MM of proceeds from HG Vora



## Transaction Summary (cont'd)



### Sources and Uses (1) (2)

Total Uses	287	219
Illustrative Transaction Fees (6)	16	12
Cash to Paydown HoldCo Term Loan (5)	201	154
OpCo Debt Paydown	14	11
Gross Cash to Gateway Shareholders (4)	56	42
Uses of Funds	C\$	USS
Total Sources	287	219
HG Vora Equity Commitment	39	30
SPAC Trust Proceeds (3)	248	189
Sources of Funds	C\$	USS
(SMM)		

### Pro Forma Ownership (7)

Common Equity	12/31/2019	Adj.	PF	%
Catalyst Shares		13.282	13.282	30.2%
Other Current Gateway S/H		4.772	4.772	10.9%
LACQ Public Shareholders	17.876		17.876	40.7%
LACQ Management and Board (8)	2.538	(1.000)	1.538	3.5%
HG Vora	6.463		6.463	14.7%
Total Ownership Shares	26.876	17.055	43.931	100.0%

### Pro Forma Capitalization (1) (2) (3)

(\$MM, except share price)		
	C\$	US\$
Sellers' Rollover Equity	237	181
(+) Issue Price of LACQ Shares	\$13.12	\$10.00
Estimated Sellers Rollover Shares (MM)	18.055	18.055
(+) LACQ Public Shareholders	17.876	17.876
(+) LACQ Management and Board Shares	1.538	1.538
(+) HG Vora	6.463	6.463
Fully Diluted Shares Outstanding (MM)	43.931	43.931
(x) Issue Price of LACQ Shares	\$13.12	\$10.00
Implied Total Equity Value	\$576	\$439
(+) Rollover Debt	939	716
(-) Cash	(53)	(40)
Implied Enterprise Value	\$1,463	\$1,115

	Adjusted EBITDA Projections		Implied Multiple	
	<u>C\$</u>	US\$		
2020P Adjusted EBITDA <sup>(9)</sup>	\$195	\$149	7.5x	
2021P Adjusted EBITDA <sup>(9)</sup>	\$215	\$164	6.8x	
Total Debt / 2020P Adjusted	EBITDA (10)		5.2x	
Total Debt / 2021P Adjusted	ERITDA (10)		4.8x	



### **Highly Experienced Management Team with** A Proven Track Record



### Marc Falcone to Lead Gateway as President and CEO to Further Accelerate its Growth Strategy



- · Will replace retiring CEO, Tony Santo, as Chief Executive Officer and President of
- · Highly respected executive with extensive experience in the gaming and leisure sectors in both corporate and financial advisory roles
- · Currently serves as President and Chief Financial Officer of Sightline Payments LLC, a digital commerce platform for the gaming industry, and as a member of LACQ's Board of Directors since Dec. 1, 2017
- · Previously served as CFO and Treasurer of Red Rock Resorts and Station Casinos (Jun. 2011 – May 2017). Oversaw a ~600% increase in the equity value of Red Rock Resorts during his tenure at the Company (\$2.8Bn in May 2017 vs estimated \$400MM in Jun. 2011)
- Served as the Chief Financial Officer of Fertitta Entertainment from Oct. 2010 though May 2016
- Prior experience also includes Goldman Sachs & Co., where he focused on restructuring transactions in the hospitality and gaming sectors, Magnetar Capital, Deutsche Bank and Bear Stearns

- sultant of the Company for 2 years assisting with the development of Gateway's bids under
- itant of the Company for 2 years assisting with the development of Gateway's bids under

### Supported by an Existing Management Team with Industry Expertise, Deep Relationships and 125+ Years of Experience



Tolek Strukoff, Chief Legal and Administrative Officer
3+ Years at Gateway | 11+ Years of Experience (Lawson Lundell LLP, UrtheCast,
Westport Fuel Systems)



Carrie Kormos, Chief Marketing and Communications Officer
3+ Years at Gateway(1) | 18+ Years of Experience (Caesars Windsor, Fallsview Casino
Resort & Casino Niagara – consultant advisor, Magna Entertainment)



Terry McInally, Chief Compliance and Risk Officer & Chief Information Officer 2+ Years at Gateway(3) | 20+ Years of Experience (Richter Advisory, PwC, AGCO)



Robert Ward, Chief Operations Officer 6+ Years at Gateway | 20+ Years of Experience (Points West Hospitality, Sequoia Enterprises, Keg Restaurants)



Queenie Wong, Chief Accounting Officer 8+ Years at Gateway | 14+ Years of Experience (PwC)



Jagtar Nijjar, EVP, Development and Construction 23+ Years at Gateway | 25+ Years of Experience



Scott Phillips, SVP, Human Resources 6+ Years at Gateway | 20+ Years of Experience (JD Sweid Foods, Sodexo Canada, Abibbi-Consolidated, Timber/West)



Hargo Roopra, SVP, Operations and Marketing Analytics

11+ Years at Gateway | 11+ Years of Experience



Michael Snider, SVP, Legal Affairs 3+ Years at Gateway | 13+ Years of Experience (Westport Fuel Systems, Lawson Lundell LLP)



Jamie Papp, SVP, Casino Operations 2+ Years at Gateway | 22+ Years of Experience (Mirage Resorts, Wynn Resorts, American Gaming Systems, Caesars Entertainment)



### **Investment Highlights**



### Gateway: Platform Positioned for Strong EBITDA Growth and FCF Generation



Attractive and Diverse Property Portfolio with a Geographically Broad and Economically Diversified Footprint Unique and Attractive Regulatory Environment Differentiated Business Model Expected to Drive Strong Free Cash Flow Conversion

Operates in Highly Populated Markets that are Relatively Underpenetrated and Historically Resilient Strong Track Record of Successful Capital Allocation Proven Branding Strategy Focused on Proprietary Offerings Tailored to Local Market







### Leading Operator of Integrated Gaming and Entertainment Destinations



### Gateway at a Glance (1)

- One of the largest and most diversified gaming and entertainment companies in Canada
- Owns and operates 25 leading gaming and entertainment venues across British Columbia and Ontario
- British Columbia: Operates over 40% of all slot machines and table games
- Ontario: Contractually exclusive service provider in the Southwest, North, and Central Bundles (as conducted and managed by Ontario Lottery and Gaming Corporation)
- Demonstrated track record of successfully operating, developing and acquiring gaming properties and contributing to the communities in which Gateway operates
- Consistently delivering on its organic growth initiatives and is wellpositioned for the future with a strong growth pipeline of new development, renovation, and rebranding efforts
- Defensible barriers to entry due to rigorous regulatory requirements, proven branding strategy and deep industry and operational expertise
- · High-quality locals-focused and resilient customer base
- Proven and proprietary F&B and gaming offerings branded to market size, market growth potential and local community demographic
- C\$195MM 2020P Adjusted EBITDA

### Company Snapshot (1)



### Robust Financial Growth Profile (1) (2)



### Notes:

Gastway Management Projections, excuses the Non-Core Properties in on-Core Properties and are shown pre-IPIS 16, 2018 figures include a C\$35MM and C\$6.9MM adjustment, respectively, for the Sale Leaseback transaction ("SLB Transaction") in which Gateway sold the real estate of Grand Villa Casino Burnally, Starlight Casino New Westminister and Cascades Casino Langley to a third party on March 12, 2018

6

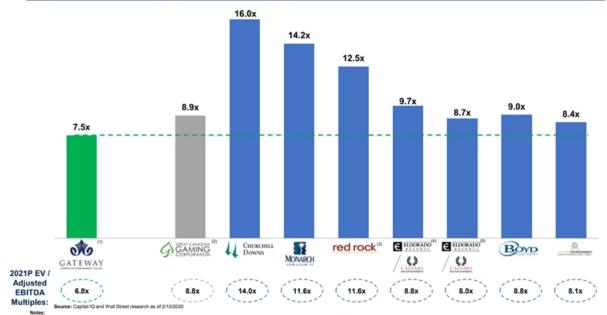


### **Illustrative Trading Comparables**



### Gateway Offers a Compelling Value Proposition when Compared with Gaming Peers

### 2020P Enterprise Value (EV) / Adjusted EBITDA Multiples

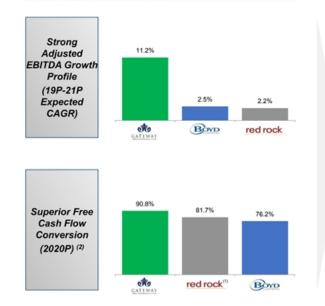




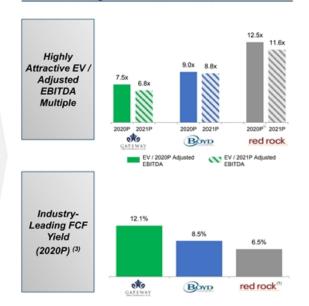
## **Key Metrics Versus Selected "Locals" Comps**



### Superior Operating Metrics...



### ...At A Meaningful Valuation Discount

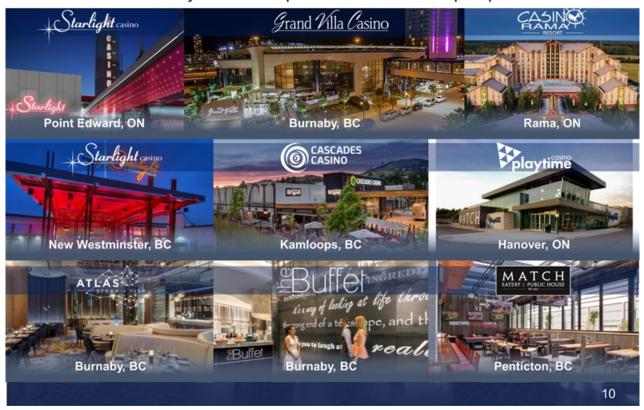


on of the Native American Management Fee
on calculated as Adjusted Free Cash Flow divided by Adjusted EBITDA; Adjusted Free Cash Flow calculated as Adjusted EBITDA less maintenance capex and cash taxes
clusted Free Cash Flow divided by Enterprise Value; Adjusted Free Cash Flow calculated as Adjusted EBITDA less maintenance capex and cash taxes

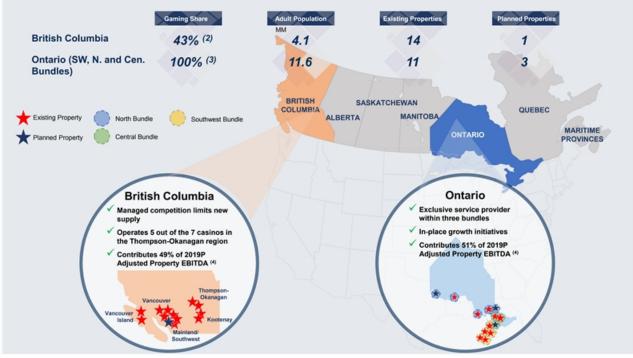




### Recently Refreshed Properties with No Deferred Capex Spend







g share based on the markets (Lower Mainland, Thompson-Okanagan and Vancouver Island) in which Gateway operater tes 3 out of the 8 total bundles as conducted and managed by the OLG









Ontario

Long-Dated Operating Agreements / Licenses

Up to 20 Years No license expiring prior to 2038

~20 Years (1)

Public / Private Partnership

High Barriers to Entry

Policies to manage competition between gaming properties; controlled implementation of new gaming positions

Operator exclusivity within each bundle

Limited Competition

**Crown Agency Support** 

BCLC pays for all slots and maintenance capex

Modernization process designed to maximize property potential and drive total revenue



Long-Term Stability and Visibility

% of F&B, Entertainment and Other Revenue Retained by Gateway

100%

Gateway does not pay a gaming tax for F&B, Entertainment and Other Revenue generated at its properties





### **Differentiated Business Model Expected to Drive Strong Free Cash Flow Conversion**



Low Capital Expenditures and Existing NOL Balance Drive Strong Free Cash Flow Conversion (1); Free Cash Flow Used to Fund Growth Strategies and De-Lever

### Characteristics Driving High Free Cash Flow Conversion



**Lower Maintenance Capex** 

- · ~C\$20-30MM per year saved on slot machines
- · Lower maintenance due primarily to BCLC purchase and maintenance of slots (2)

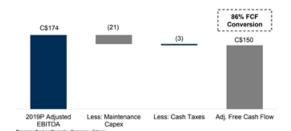


Large Existing NOL Balance

· Current NOL balance of C\$375MM as of 9/30/19

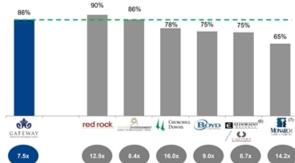
### 2019P Adjusted Free Cash Flow (3) (4)

### C\$MM



- l in synergies Rt uses LTM 6/30/18 as proxy for 2019P

### 2019P Free Cash Flow Conversion vs. Peers (3) (4) (5)











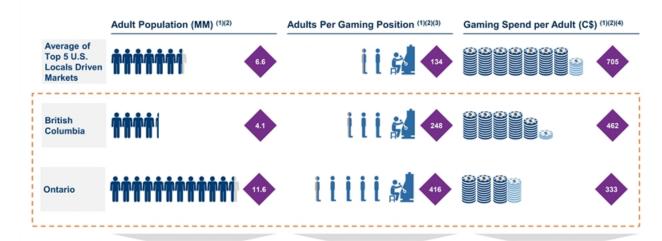












Gateway Markets: ✓ Enormous Population Catchment

✓ Underbuilt Casino Supply

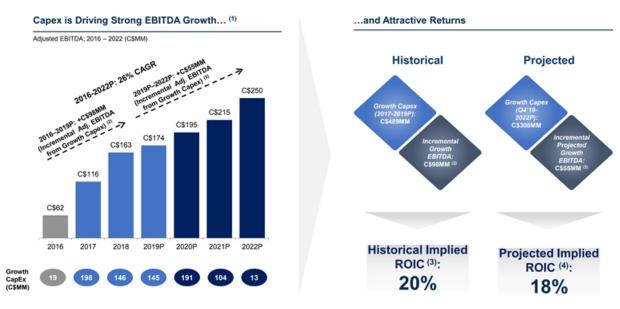
✓ Underpenetrated **Player Demand** 

With the Recent Modernization Process, We Believe Ontario Represents the Greatest Growth Opportunity

### Outperformance During Financial Crisis: Peak-to-Trough Decline (1)(2)



## Series of Expansions, Acquisitions, Relocations and New Builds Have Generated Attractive Historical Implied ROICs



### Notes:

- Adjusted EBITDA is shown pre-IPRS 16 and excludes Adjusted EBITDA for Non-Core Properties. Adjusted EBITDA includes a C\$35MM, C\$35MM and C\$6,9MM por forms adjustment for the SLB Transaction in 2016, 2017 and 2016, respectively. Projection (outsided to the nearest million).
- Accounts for illustrative compounded annual organic Adjusted EBITIOA growth of 3½ from (i) 2016 = 2019P for the historical implied ROIC calculation and (ii) 2019P = 2022 for the projected implied ROIC calculation. Historical ROIC is defined as Incremental Adjusted (BITIOA from growth capture spentrated between 2019 and 2016 divided by cumulative growth capture spent during 2017 2019P.





# Proven Branding Strategy Focused on Proprietary Tailored Offerings



## Integration of Proprietary F&B Offerings within Existing Casinos Has Driven Consistent Increases in Annual Revenue, Including Strong Growth in Gaming Revenue

### **GAMING BRANDS**



Premium Stylish



Urban market focus
Contemporary
High energy



Casual
Approachable



Community focused

Neighborly

Relaxed

### THE RIGHT FIT FOR THE RIGHT MARKET

Assigning Brands to Markets

Market size and growth

Brand proximity

Local character

### FOOD & BEVERAGE BRANDS



Elevated

Memorable



Creative pub food Lively sports bar Welcoming



Authentic Asian flavors Exciting

Interactive



Variety
Great Value
Casual



Modern supper club Showcase theatre Vintage cabaret Competitive Advantages
Tailored customer experience

Speed to market Loyalty builder

17





### Completed Investments in British Columbia Position Gateway to Capture Immediate Returns



### 2018 and 2019 Completed Projects



Completed: September 2019 Project Cost: C\$22MM

- ✓ Expansion of gaming space ✓ Opened Atlas Steak + Fish and Chow Lucky Noodle Bar
- ✓ Added an incremental 130 GRAND VILLA CASINO machines in Sep. 2019 to bring the total to 1,330 at the site
  - Added a Pulse gaming arena with 35 units
  - ✓ Delta Hotel renovation
  - Refresh and relocation of the poker room, hotel lobby and high



CASCADES

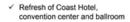
Increased slots by 75 (50 were installed in 2018) and tables by

Langley

Completed: July 2019 Project Cost: C\$19MM

√ ~12k sq. ft. added

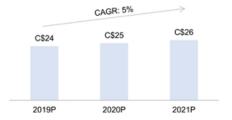
- installed in 2018) and tables by 3
- ✓ Expanded Match Eatery & Public House by adding a patio in 2018, and added Atlas Steak + Fish in





### Projected Adjusted Property EBITDA (C\$MM) (1)





Note:
1. Adjusted Property EBITDA figures shown pre-IFRS 16



# Growth-Oriented Ontario Modernization Process...



## In March 2012, the OLG announced its modernization process with the aim of attracting private partners to invest in and operate facilities across the province

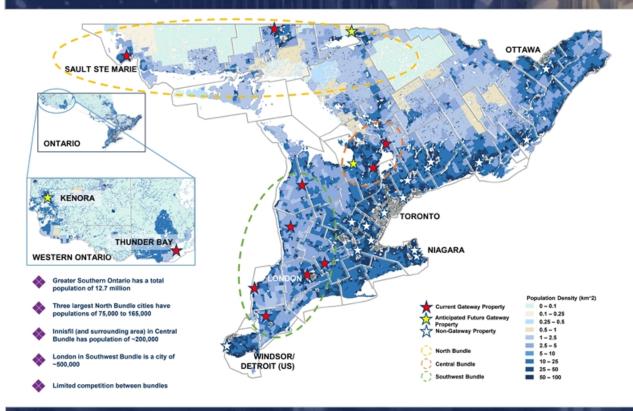


. Subject to contractual approvals from Crown agencies and other required approva



# ...has Created a Unique Growth Opportunity in Ontario



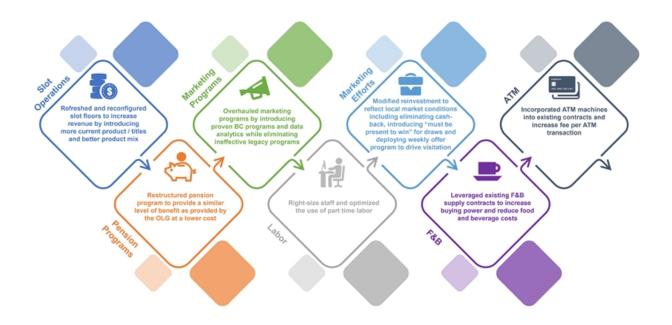




# Ability to Generate Additional Growth Through Infrastructure and Operational Expertise



## Since acquiring the Ontario Bundles, management has continued to implement a number of operational initiatives to increase revenue and reduce costs







### Near-Term Identifiable Growth Strategies



### Future Planned Capex Expected to be Funded from Cash on Hand and Free Cash Flow Generated

Growth Capital for Renovation, Rebranding and Redevelopment from 2016 – Q3'19: C\$479MM



Q4'19 – 2022 Planned Future Growth Capex: C\$338MM



Gaming expansion figures as of January 23, 202





### **Ongoing Deployment of Proven Strategies** at Ontario Properties



Point Edward (SW)





Completed November 2018 C\$28MM Spent

- Renovation of existing gaming facility and rebranding as a Starlight Casino
- Added 48 slot machines
- Added a MATCH Eatery & Public House and The Buffet

Gateway Innisfil (Central)



Completed: February 2019 C\$5MM Spent

- Added 3,600 gaming sq. ft. and 123 slot machines
- · Added live gaming with the addition of 26 tables (previously none)

- playtime April 2019 C\$22MM Spent
- Relocated existing gaming facility to adjacent building and rebranded as Playtime Added 8,225 gaming sq. ft., including 111 slot machines and 8 tables
- Added a MATCH Eatery & Public House and The Buffet

Chatham (SW) THE PROPERTY OF



Starlight win

Q3'21 C\$3MM Spent

C\$72MM Future

- Relocated from Dresden (population of ~2.8k) to Chatham (population of ~40k)
- Branded as a Cascades Casino
- Constructed ~44,600 sq. ft. new facility with ~28,600 sq. ft. gaming floor including 136 incremental slot machines, 10 tables (previously none), a MATCH Eatery & Public House and The Buffet
- New, Starlight-branded facility relocated to London
- Constructing ~103,000 sq. ft. facility with ~67,000 sq. ft. gaming floor <sup>(5)</sup> including 133 slot machines and 38 tables (8 added in 2019)
   Adding 4 F&B outlets (Atlas Steak + Fish, MATCH Eatery & Public House, The Buffet and CHOW Noodle Bar)





- New, Starlight-branded facility expected to be located near to downtown Sudbury ◆ Constructing ~64,200 sq. ft. facility with ~41,000 sq. ft. gaming floor (1)
  - including 173 slot machines, 21 tables (previously none) and 2 F&B outlets (MATCH Eatery & Public House and The Buffet)

Aggregate Expansion (1)

Completed Future (2)

SLOT MACHINES

+370

+306

ADDITIONAL **TABLES** 

+52

+59

F&B BRANDED OUTLETS

+6

+6

London

(SW)

II
Gaming expansion figures as of January 23, 2020
Future expansion is subject to contractual approval from Crown agencies and other required approvals.
Gaming square footage includes back of house area.





### Multi-Year Growth Pipeline in New Ontario Markets and Relocations in BC



### **Expected New Developments and Relocations**

### **New Markets**











Relocations





playtime

CASCADES CASINO



North Bay, Ontario

Wasaga Beach, Ontario

Kenora, Ontario

playtime

Delta, British Columbia

Mission, British Columbia

- To be branded as a Cascades Casino
- New ~38,900 sq. ft. facility with ~27,700 sq. ft. gaming floor including 300 slot machines and up to 10 table games (2)
- Adding 2 F&B outlets, including a MATCH Eatery & Public House and The Buffet
- 125 km from the proposed Sudbury facility
- To be branded as a Playtime Casino
- New ~24,900 sq. ft. facility, with ~16,300 sq. ft. gaming floor <sup>(2)</sup> Expected to have up to 250 slot machines
- Adding a MATCH Eatery & Public House
- To be branded as a Playtime Casino
- New 23,300 sq. ft. facility with ~17,000 sq. ft. gaming floor with up to 200 slot machines (2)
- Adding a MATCH Eatery & Public House
- To be branded a Cascades Casino
- ~40,000 gaming sq. ft. including 500-600 slots and 30 table games (2)
- Adding 3 F&B outlets, including a MATCH Eatery & Public House and The Buffet and a future Atlas Steak + Fish
- · To engage a third-party to build and operate a hotel at the property (in process)
- Relocate to a new ~33,400 sq. ft. facility with ~21,500 sq. ft. gaming floor (2)
- Planned increase of up to 100 slots
- Adding MATCH Eatery & Public House and The Buffet

Q3'20 C\$7MM Spent

Q3'21 C\$2MM Spent C\$27MM Future Spend

Q1'22 C\$2MM Spent C\$19MM Future Spend

Q4'21 C\$6MM Spent C\$81MM Future Spend (3)

Q3'21 C\$1MM Spent C\$9MM Future Spend

C\$26MM Future Spend

Aggregate Expansion (1)

TABLES +40

NEW F&B - BRANDED OUTLETS

+9

SLOT MACHINES

+1,450

ov square footage may differ. Garning square footage includes back of house area rigs through value engineering and provided BCLC and municipal authorities consent to any changes to the design, to the extent such consents are necessary. An additional C\$5MM in savings is targeted which could claim C\$5MM in





## **Anticipated Transaction Timeline**



December 2019

Transaction Agreement Executed and Announced

First Quarter 2020

- · Preliminary Proxy Materials Filed with the SEC
- · Set Record Date for Shareholder Vote
- · Expected Mailing of Final Proxy Materials to Shareholders

Second Quarter 2020

- Expected Receipt of Regulatory Approval and Contractual Approval from Crown Agencies
- Hold Shareholder Vote and Anticipated Close of Transaction

Note: Estimated timeline based on current information and is subject to change



### **Backed by Marquee and Proven Gaming Investors**



### **HG Vora**

### Highlights

- US\$5Bn+ event driven and value oriented investment firm founded in 2009
- Invests opportunistically across the capital structure
- Deep expertise in consumer and real estate sectors including gaming, lodging, leisure, retail, travel and specialty finance

### Partnership with Leisure / Gateway

- Post-transaction, HG Vora will have invested in excess of US\$100MM in Gateway, including existing invested capital
- In October 2019, HG Vora invested in the Company through a US\$150MM HoldCo Term
- As part of the SPAC transaction, certain affiliated funds of HG Vora to provide US\$30MM equity commitment
- Pro forma for the transaction, HG Vora will own ~15% of the Company (1)

### Select Investments





















CHURCHILL

Downs





### Catalyst Capital

### Highlights

- Founded in 2002, The Catalyst Capital Group is a Toronto based private equity investment management firm with C\$68n in assets under management
- The Catalyst team collectively possesses more than 110 years of relevant experience in restructuring, credit markets and merchant and investment banking in both the U.S. and

### Partnership with Gateway

- Catalyst currently beneficially owns or manages ~74% of the outstanding common shares
  of the Company
- Since acquiring Gateway's equity in 2010, Catalyst has been committed to long-term sustainable growth and has been instrumental in the Company's acquisition, renovation and rebranding initiatives
- As majority owner, Catalyst has supported implementation of Gateway's strong corporate and property operating teams, diversified growth initiatives, and industry-leading operating model which, over the last six years, led to doubling of locations and Adjusted EBITDA, increasing slot machines by 3x, increasing table games by 2x and adding 56 new F&B outlets across British Columbia and Ontario
- Gabriel de Alba, Managing Director and Partner, currently serves as the Executive Chairman and Director of Gateway

### Select Investments





































**Additional Directors** 

## **Experienced Board**



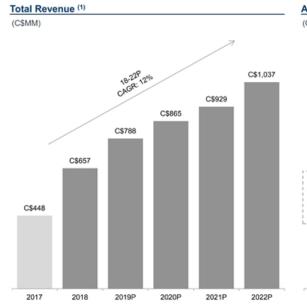
Gabriel de Alba Executive Chairman	<ul> <li>Currently serves as Gateway's Executive Chairman and will continue in this role post-Transaction</li> <li>Joined Catalyst in Oct. 2002 and has served as Director or Senior Officer of various Catalyst portfolio companies, including Frontera Energy Corporation, Geneba Properties and Cabovisão</li> </ul>	GATE WAY
Daniel Silvers Vice Chairman	<ul> <li>Long-time garning sector operator and investor with extensive experience as an executive leader / director of multiple SPAC successor entities</li> <li>Currently serves as Founder and Managing Member of Matthew Lane Capital Partners LLC, Chief Strategy Officer of Inspired Entertainment and Independent Director of Avid Technology, Inc.</li> <li>Led prior SPACs through successful acquisitions and integration</li> </ul>	Nathana law Capital Partners Idd. (NSPIRED
Lorne Weil Vice Chairman	<ul> <li>Renowned leader in the gaming sector with extensive experience in leading prior SPACs through successful acquisitions and integration</li> <li>Currently serves as Founder and Principal of Hydra Management, Executive Chairman of Inspired Entertainment and Non-Executive Chairman of Tecnoglass</li> </ul>	Protes in Security Courts Court Security Courts Court Courts Cour
Marc Falcone	Will serve as CEO and President of Gateway post-closing Extensive industry experience in the gaming and leisure sectors in both corporate and financial advisory roles Previously the Chief Financial Officer and Treasurer of Red Rock Resorts from Oct. 2015 to May 2017 and the Chief Financial Officer of Station Casinos LLC (Jun. 2011 – May 2017)	red rock Goldman
Lyle Hall	<ul> <li>Previously President and Managing Director of HLT Advisory Inc. (Aug. 2005 – May 2017) and National Director of KPMG Canada's Hospitality, Leisure &amp; Tourism practice prior to his time at HLT Advisory Inc.</li> <li>Intimately involved in the evolution of land-based casino gaming in Canada having advised senior management and the boards of most provincial gaming corporations</li> </ul>	ADVISORY KPMG
Olga Ilich	<ul> <li>Has served as President of Suncor Developments Ltd. since Jul. 1997 and was an elected member of the Legislative Assembly of British Columbia from 2005 to 2009, serving as the Minister of Tourism, Sport and the Arts, and the Minister of Labour and Citizens' Services</li> <li>Extensive Board experience, having served most recently as the Chair of the Board of Destination Canada</li> </ul>	LEGISLATIVE ASSEMBLY of BROTTON COLUMNS
Dr. Michael Percy	<ul> <li>Currently serves as an Independent Director of K-Bro Linen Inc. and previously served as the Chief of Staff to Alberta Premier Jim Prentice from Sep. 2014 to May 2015</li> <li>Experienced Board member, having served as a director for ATB Financial, Epcor Utilities Inc., Matrikon and Sawridge</li> </ul>	

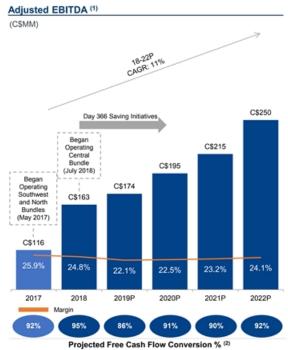
Two additional independent directors are expected to be appointed at or following the completion of the Transaction such that Gateway Board of Directors will be comprised of up to 9 members



## Gateway's Financial Summary (2017A – 2022P)







- s: Adjusted EBITDA figures are shown pre-IFRS 16; financials exclude nearest million Free Cash Flow Convention calculated as Adjusted EBITDA less may erties. 2017 and 2018 figures include a C\$35MM and C\$6.9MM pro forma adjustment for the SLB Transaction, respectively. Projections rounded to the



## **Prudent Capital Structure**



### 12/31/2019P Pro Forma Capitalization (C\$MM) (1) (2)

Long-Term Debt	12/31/2019	Adj.	Pro Forma	
Revolver	34		34	
Vernon Mortgage	4		4	
Term Loan	579	(14)	565	
Sr. Sec Notes (3)	338		338	
HoldCo Term Loan	201	(201)		
Total Debt	1,155	(216)	939	
Excess Cash (4)	53		53	
Net Debt	1,102	(216)	886	

Growth Strategies
Expected to be Funded
from Cash on Hand and
Free Cash Flow
Generated

Future Free Cash Flow to be Used to De-Lever the Business

iotes:

12/31/19 figures shown are as projected by management and are unaudited.
 Pap forms capitalization assumes no redemptions beyond \$11 6MM redeemed on 11/29/201

Senior Secured Notes are callable in March 202

Excludes cage cash of C\$62MM



# Adjusted EBITDA Reconciliation



	2018	LTM 9/30/19 (1)
Net Income (Loss)	119.1	(125.9)
Amortization of Intangible Assets	26.1	16.0
Depreciation of Property and Equipment	46.4	99.6
Interest Expense	57.2	102.8
Interest Income	(0.4)	(1.2)
Current Income Taxes	1.9	3.2
Deferred Income Tax Expense (Recovery)	(2.4)	(2.5)
EBITDA	247.9	91.9
Share-Based Compensation	9.0	11.9
Change in Fair Value of Embedded Derivatives	5.3	5.6
(Gain) / Loss on Sale of Property and Equipment	(192.5)	0.3
Business Acquisition, Transaction, Site Pre-Opening, Restructuring and Other	37.1	29.9
Write-Down of Non-Financial Assets	4.5	68.1
Change in Fair Value of Cross Currency Interest Rate Swaps	(58.5)	(14.3)
Loss on Debt Extinguishment	15.1	-
Loss on Debt Modification	6.3	-
Foreign Exchange Loss	74.4	20.9
Non-Cash Deferred Rent	9.1	2.8
Sale Lease Back Adjustment (2)	(6.9)	
Adjusted EBITDA	150.8	216.9
(+) Non-Core Properties	11.9	9.3
Adjusted EBITDA (excl. Edmonton)	162.7	226.2
IFRS 16 Rent		
Rent Expense (3)	-	(49.9)
Core Adjusted EBITDA (pre-IFRS 16 Impact)	162.7	176.2