Filed by GTWY Holdings Limited pursuant to Rule 425 under the Securities Act of 1933 and deemed filed pursuant to Rule 14a-12 under the Securities Exchange Act of 1934 Subject Company: Leisure Acquisition Corp. Commission File No.: 001-38306



#### GENERAL

This presentation does not constitute an offer or invitation for the sale or purchase of securities and has been prepared solely for informational purposes.

The information contained in this presentation (the "Presentation") has been prepared to assist interested parties in making their own evaluation with respect to the proposed transaction (the "Transaction") between Leisure Acquisition Corp, ("LACQ") and GTWY Holdings Limited (together with Gateway Casinos & Entertainment Limited, "Gateway" or the "Company"), and for no other purpose. This Presentation is subject to updating, completion, revision, verification and further amendment. None of LACQ, Gateway, or their respective affiliates has authorized anyone to provide interested parties with additional or different information. No securities regulatory authority has expressed an opinion about the securities discussed in this Presentation and it is an offence to claim otherwise. The information contained herein does not purport to be all-inclusive. Nothing herein shall be deemed to constitute investment, legal, tax, financial, accounting or other advice.

In this Presentation, all amounts are in Canadian dollars, unless otherwise indicated. All references to USS are based on the relevant exchange rate as at December 26, 2019. Any graphs, tables or other information in this Presentation demonstrating the historical or pro forma performance of Gateway or any other entity contained in this Presentation are intended only to illustrate past performance of such entities and are not necessarily indicative of future performance of Gateway or such entities.

#### ADDITIONAL INFORMATION AND WHERE TO FIND IT

This presentation relates to a proposed transaction between Gateway and LACQ. This presentation does not constitute an offer to sell or exchange, or the solicitation of an offer to buy or exchange, any securities, nor shall there be any sale of securities in any jurisdiction in which such offer, sale or exchange would be unlawful prior to registration or qualification under the securities laws of any such jurisdiction. Gateway intends to file a registration statement on Form F-4 with the SEC, which will include a document that serves as both a prospectus, and as a proxy statement/prospectus. A proxy statement/prospectus. A proxy statement/prospectus and all CACQ shareholders, LACQ also will file other documents regarding the proposed transaction with the SEC. Before making any voting decision, interested parties and security holders of LACQ are urged to read the registration statement, the proxy statement/prospectus and all other relevant documents filed or that will be filed with the SEC in connection with the proposed transaction as they become available in their entirety because they will contain important information about the proposed transaction.

Interested investors and security holders of LACQ will be able to obtain free copies of the registration statement, the proxy statement/prospectus and all other relevant documents filed or that will be filed with the SEC by LACQ and the Company through the website maintained by the SEC at www.sec.gov.

In addition, copies of the documents filed with the SEC by LACQ and/or the Company, when available, can be obtained free of charge on LACQ's website at <a href="https://www.leisureacq.com">www.leisureacq.com</a> or by directing a written request to Leisure Acquisition Corp., 250 West 57th Street, Suite 2223, New York, New York 10107 or by emailing <a href="https://www.leisureacq.com">george Peng@hydramgmt.com</a>; and/or on the Company's website at <a href="https://www.gatewaycasinos.com">www.gatewaycasinos.com</a> or by directing a written request to GTWY Holdings Limited, 100-4400 Dominion Street, Burnaby, British Columbia V5G or by emailing <a href="https://gwy.gatewaycasinos.com">gwy.gatewaycasinos.com</a> or by directing a written request to Leisure Acquisition.

#### PARTICIPANTS IN SOLICITATION

LACQ, Gateway and their respective directors and executive officers may be deemed to be participants in the solicitation of proxies from LACQ's shareholders in connection with the proposed transaction. Information about LACQ's directors and executive officers and their ownership of LACQ's securities is set forth in LACQ's definitive proxy statement on Schedule 14A filed with the SEC on October 28, 2019. Additional information regarding the interests of those persons and other persons who may be deemed participants in the proposed transaction may be obtained by reading the proxy statement/prospectus regarding the proposed transaction when it becomes available. You may obtain free copies of these documents as described in the preceding paragraph.

#### INDUSTRY AND MARKET DATA

This Presentation has been prepared by Gateway and includes market data and other statistical information from third-party sources, including provincial gaming authorities. Although LACQ and the Company believes these third-party sources are reliable as of their respective dates, none of LACQ, the Company, or any of their respective affiliates has independently verified the accuracy or completeness of this information. Some data are also based on the Company's good faith estimates, which are derived from both internal sources and the third-party sources described above. None of LACQ, Gateway, any third-party source providing market data and statistical information, their respective affiliates, nor their respective directors, officers, employees, members, partners, shareholders or agents make any representation or warranty with respect to the accuracy of such information (including information from third-party sources).

#### FORWARD-LOOKING INFORMATION

This Presentation contains "forward-looking information" within the meaning of applicable securities laws in Canada and the United States. Forward-looking statements may relate to Gateway's, LACQ's, or the combined company's our future financial outlook and anticipated events or results and may include information regarding our financial position, business strategy, growth strategies, growth objectives, budgets, operations, financial results, taxes, dividend policy, regulatory developments, plans and objectives. All statements of historical fact are forward-looking statements. The use of any of the words "anticipate", "plans", "contemplate", "routine", "most," "

Additionally, any estimates and projections contained herein have been prepared by the management of the Company and involve significant elements of subjective judgment and analysis, which may or may not be correct. This Presentation includes certain estimates, targets and projections that reflect Gateway management's assumptions concerning anticipated future performance of Gateway as provided to LACQ on December 19, 2019. Such estimates, targets and projections from are based on significant assumptions and subjective judgments concerning and involves which are inherently subject to risks, variability and contingencies, many of which are beyond Gateway's control. These assumptions and judgments may or may not prove to be correct and there can be no assurance that are any projected results are attainable or will be realized. LACQ. Gateway, any third-party source providing information and each of their respective representatives disclaims any and all liability for any loss or damage (whether foreseeable or not) suffered or incurred by any person or entity as a result of anything contained or omitted from this Presentation (including information from third-party sources) and such liability is expressly disclaimed.

You are cautioned not to place undue reliance on any forward-looking statements, which speak only as of the date of this Presentation. The forward-looking information contained in this Presentation represents our expectations as of the date of this Presentation or the date indicated, regardless of the time of delivery of the Presentation and is subject to change after such date. However, we disclaim any intention or obligation or undertaking to update or revise any forward-looking information whether as a result of new information, future events or otherwise, except as required by law.

All of the forward-looking information contained in this Presentation is expressly qualified by the foregoing cautionary statements.

#### NON-IFRS MEASURES

This Presentation makes reference to certain financial and other measures commonly used by financial analysts in evaluating the financial performance of companies and by the Company's management in evaluating its operations, including companies in the gaming industry that are not presented in accordance with international financial reporting standards ("IFRS"). These measures are not recognized measures under IFRS and do not have a standardized meaning prescribed by IFRS and are therefore unlikely to be companied to similar measures presented by other companies. Rather, those measures are provided as additional information to complement those IFRS measures by providing further understanding of our results of operations from management's perspective. Accordingly, these measures should not be considered in isolation nor as a substitute for analysis of our financial information to reported under IFRS.

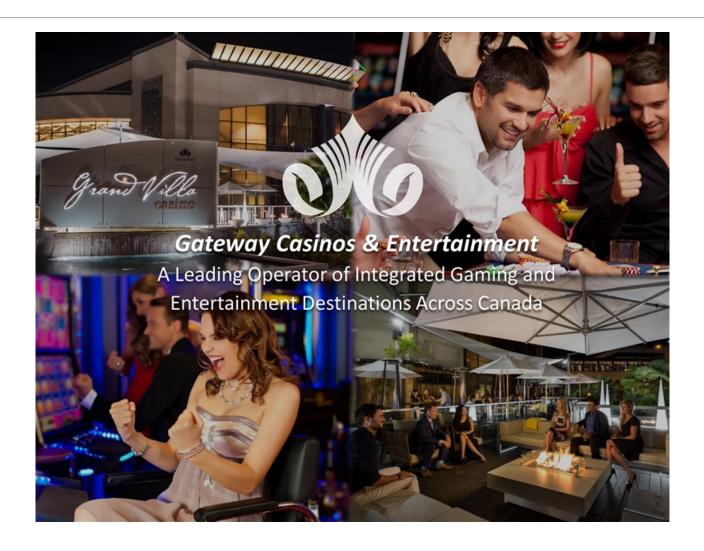
We use non-IFRS measures including "Adjusted EBITDA", "Adjusted Corporate EBITDA", "Adjusted EBITDA", "Adjusted Property EBITDA", "Adjusted Property EBITDA", "Erec Cash Flow", "Free Cash Flow Conversion", and "Pro Forma Adjusted EBITDA" and these measures should not be considered as an alternative to net income (loss), earnings per share or any other performance measures derived in accordance with IFRS a measures of operating performance, operating cash flows or as measures of liquidity. For further details on these non-IFRS measures including relevant definitions and reconciliations, see the "Financial Overview" section of this Presentation.

As of September 30, 2019, Starlight Casino Edmonton and Grand Villa Casino Edmonton are considered discontinued operations in Gateway's consolidated financial statements. These properties are referred to in this presentation as "Non-Core Properties." Where indicated in this presentation, financial information of Gateway excludes the Non-Core Properties.

#### COMPARABLE COMPANIES

Certain information presented herein compares the Company to other issuers and such data sets are considered to be "comparables". The information is a summary of certain relevant operational attributes of certain gaming issuers and has been included to provide interested parties an overview of the performance of what are expected to be comparable issuers. These issuers are in the same industry, provide similar services and operate in similar regulatory environments and each should be considered an appropriate basis for comparison to the Company. The information regarding the comparables was obtained from public sources, has not been verified by LACQ, the Company, or any of their respective affiliates and if such information contains a misrepresentation, interested parties do not have a remedy under securities legislation in any province or territory of Canada. There are risks associated with comparables, including the integrity of the underlying information and the ability to isolate specific variables which may impact one issuer and not another. There are risks associated with making investment decisions based on comparables including whether data presented provides a complete comparabon between issuers are cautioned that past performance is not indicative of future performance and the performance of the Company may be materially different from the comparable issuers. Accordingly, an investment decision should not be made in reliance on the comparables.

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### **Presenters**





Gabriel de Alba Executive Chairman of Gateway Casinos



Lorne Weil Executive Chairman of Leisure Incoming Vice Chairman



Daniel Silvers CEO of Leisure Incoming Vice Chairman



Tony Santo Current President and CEO



Marc Falcone
To Become President and CEO
Current Director of Leisure



Queenie Wong Chief Accounting Officer

- Managing Director and Partner at Catalyst Capital, the majority owner of Gateway Casinos
- Currently serves as and will continue to serve as Gateway's Executive Chairman post-transaction
- Since acquiring Gateway in 2010, Catalyst Capital and Mr. de Alba have been instrumental in the Company's growth strategies, acquisitions, renovations and rebranding initiatives
- Prior to joining Catalyst Capital at its inception in 2002, worked at ATST Latin America, was a founding member of Bank of America International Merchant Banking Group and, prior to that, worked in Bankers Trust's Merchant Banking Group
- Holds a double B.S. in Finance and Economics from NYU Stem School of Business, MBA from Columbia University and has completed graduate courses in Mathematics, Information Technology and Computer Sciences at Harvard

- Renowned leader in gaming
- Considerable transactional and operational experience focused on gaming and leisure sectors.
- Executive leader overseeing successful growth of Scientific Games and Inspired Entertainment
- Led prior SPACs through successful acquisitions and integration
- Received undergraduate degree in Economics from University of Toronto, MSc from the London School of Economics and MBA from Columbia Business School where he was a member of the Board of Overseers for 10

- Long-time gaming sector operator and investor
- Investment banking and direct investing experience focused on gaming and leisure
- Accomplished Executive and Director with ability to navigate complex and uncertain environments
- Executive leader and/or director of multiple SPAC successor entities
- Led prior SPACs through successful acquisitions and integration
- Holds a B.S. in Economics (concentrations in Finance and Accounting) from The Wharton School at the University of Pennsylvania, MBA from The Wharton School at the University of Pennsylvania and has completed a director's education program at the Anderson School at UCLA

- President and CEO of Gateway Casinos sino Oct. 2013
- Shortly following completion of the transaction, Mr. Santo will refire from the Company; he will serve as an advisor to the Board of Directors and Mr. Falcone for 3 mornits theresther to ensure a smooth transition
- President and CEO of Santo Gaming LLC from 2007-2013
- Previously served as Senior VP of Operations, Products and Services for Harrah's Entertainment and Senior VP of Western and Mid-South Regions for Cassans.
- Bachelor of Science
   Degree in Hotel Admin. at the Univ. of Nevada, Las

- To become President and CEO shortly following completion of the transaction
- Extensive experience in the gaming and leisure sectors in both corporate and financial advisory roles
- Currently serves as President and CFO of Sightline Payments LLC since Feb. 2019 and as a member of LACQ's Board of Directors since Dec. 1, 2017
- Previously served as CFO and Treasurer of Red Rock Resorts and Station Casinos (Jun. 2011 – May 2017)
- Previously served as CFO of Fertitta Entertainment (Oct. 2010 – May 2016)
- Prior experience also includes Goldman Sachs & Co., Magnetar Capital, Deutsche Bank and Bear Steams
- Holds a B.S. from Cornell University (concentrations in Hospitality Real Estate Finance and Food & Beverage)

- Appointed Chief Accounting Officer in Jan. 2020; Served as Senior VP, Finance since Mar. of 2018
- Prior to her role as Senior VP, served as VP, Finance from Jut. of 2016 to Feb. 2018 and as Director, Finance from Aug. 2011 to Jul. 2016.
- Previously a Senior Manager at Pricewaterhouse Coopers LLP
- Chartered Professional Accountant (CPA-CA);
   Bachelor of Commerce from Univ. of British
   Columbia

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# Transaction Summary (1)



Transaction Structure	<ul> <li>Leisure Acquisition Corp. ("LACQ") to merge with a wholly-owned subsidiary of GTWY Holdings Limited ("GTWY"), the parent holding company and sole shareholder of Gateway Casinos, with LACQ shareholders / warrant holders to receive GTWY common shares / warrants upon the merger</li> <li>GTWY common shares expected to be listed on the NYSE upon consummation of the transaction, with GTWY qualifying as a foreign private issuer</li> </ul>
Valuation	<ul> <li>US\$1.1Bn (C\$1.5Bn) pro forma enterprise valuation</li> <li>7.5x 2020 Projected Adjusted EBITDA (2)</li> </ul>
Funding Sources	<ul> <li>US\$30MM equity commitment from HG Vora Capital Management LLC ("HG Vora"); including existing invested capital, HG Vora's total capital commitment to the Company is in excess of US\$100MM <sup>(3)</sup></li> <li>Up to US\$189MM LACQ Trust rollover proceeds <sup>(4)</sup></li> <li>Gateway shareholders rollover</li> </ul>
Contingent Consideration	<ul> <li>Existing Gateway shareholders eligible to receive an earn-out of 1.898 million and 2.846 million shares that vest upon GTWY stock trading at greater than \$12.50 and \$15.00 per share over a 2 and 3 year period, respectively</li> <li>18.975 million newly-issued warrants (equal tranches struck at US\$11.50, US\$12.50 and US\$15.00 per share) issued to existing Gateway shareholders, to align incentives. Existing private warrants held by LACQ insiders and HG Vora (and HG Vora private warrants from equity commitment) to be amended to be equal tranches struck at US\$11.50, US\$12.50 and US\$15.00</li> <li>1.281 million options issued to certain members of management in the same proportion and equivalent term and conditions as the earn-out payment and the warrants being issued to existing shareholders of Gateway</li> </ul>
Required Approvals	<ul> <li>LACQ and GTWY shareholder approval, gaming regulatory approvals and contractual approvals from Crown agencies</li> <li>Registration statement and approval for listing on NYSE</li> </ul>
Management and Independent Board	<ul> <li>Marc Falcone expected to become President and CEO of Gateway shortly following completion of the transaction</li> <li>Lorne Weil, Daniel Silvers, Marc Falcone, Lyle Hall, Olga Ilich and Dr. Michael Percy are expected to join Gateway's Board and Gabriel de Alba will continue to serve as Gateway's Executive Chairman</li> <li>Two additional independent directors will be appointed at or following the completion of the transaction such that Gateway's Board will be comprised of up to 9 members</li> </ul>
Other	The two Edmonton properties (Starlight Casino Edmonton and Grand Villa Casino Edmonton) are considered discontinued operations and are contemplated as being carved-out from the transaction (the "Non-Core Properties")  All purposes are contemplated in this properties explicitly the Non-Core Properties (").

All numbers presented in this presentation exclude the Non-Core Properties unless otherwise noted

Figures converted from USD to CAD at an exchange ratio of 1.3122 as of 12/26/19.

Based on 2020/P (pre-FIRS 16) Adjusted Corporate EBITDA of CST06MM as provided by Gateway managem content Gateway shareholders pay, InCAD's Sees and expenses, shares issued to the existing Gateway share includes existing investment in CTRV \*Holdings loan includes existing investment in CTRV \*Holdings loan.



# Transaction Summary (cont'd)



#### Sources and Uses (1) (2)

(SMM)		
Sources of Funds	C\$	US\$
SPAC Trust Proceeds (3)	248	189
HG Vora Equity Commitment	39	30
Total Sources	287	219
Uses of Funds	C\$	US\$
Uses of Funds Gross Cash to Gateway Shareholders (4)	C\$ 56	US\$
Gross Cash to Gateway Shareholders (4)	56	
Gross Cash to Gateway Shareholders (4) OpCo Debt Paydown	56 14	42 11

### Pro Forma Ownership (7)

(MM)				
Common Equity	12/31/2019	Adj.	PF	%
Catalyst Shares		13.282	13.282	30.2%
Other Current Gateway S/H		4.772	4.772	10.9%
LACQ Public Shareholders	17.876		17.876	40.7%
LACQ Management and Board (8)	2.538	(1.000)	1.538	3.5%
HG Vora	6.463		6.463	14.7%
Total Ownership Shares	26.876	17.055	43.931	100.0%

### Pro Forma Capitalization (1) (2) (3)

(\$MM, except share price)		
• • • • • • • • • • • • • • • • • • • •	C\$	US\$
Sellers' Rollover Equity	237	181
(+) Issue Price of LACQ Shares	\$13.12	\$10.00
Estimated Sellers Rollover Shares (MM)	18.055	18.055
(+) LACQ Public Shareholders	17.876	17.876
(+) LACQ Management and Board Shares	1.538	1.538
(+) HG Vora	6.463	6.463
Fully Diluted Shares Outstanding (MM)	43.931	43.931
(x) Issue Price of LACQ Shares	\$13.12	\$10.00
Implied Total Equity Value	\$576	\$439
(+) Rollover Debt	939	716
(-) Cash	(53)	(40)
Implied Enterprise Value	\$1.462	\$1 115

	EBITDA F	Projections	Implied Multiple	
	<u>C\$</u>	US\$		
FY2020P EBITDA(9)	\$195	\$149	7.5x	
FY2021P EBITDA(9)	\$215	\$164	6.8x	
Total Debt / 2020P EBITDA	A (10)		5.2x	
Total Debt / 2021P EBITD/	A (10)		4.8x	



## **Anticipated Transaction Timeline**



December 2019

· Transaction Agreement Executed and Announced

First Quarter 2020

- · Preliminary Proxy Materials Filed with the SEC
- · Set Record Date for Shareholder Vote
- · Expected Mailing of Final Proxy Materials to Shareholders

Second Quarter 2020

- Expected Receipt of Regulatory Approval and Contractual Approval from Crown Agencies
- Hold Shareholder Vote and Anticipated Close of Transaction

Note: Estimated timeline based on current information and is subject to change

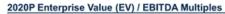
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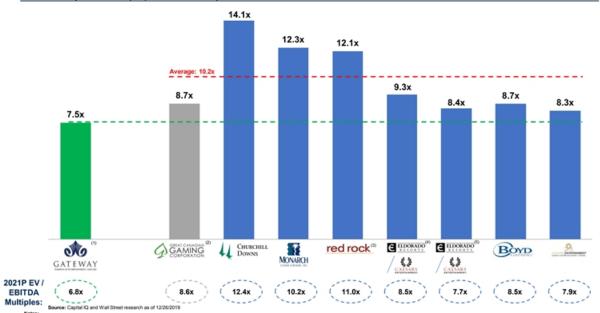


## **Illustrative Trading Comparables**



### Gateway Offers a Compelling Value Proposition when Compared with Gaming Peers





1. Gateway EV / EBITION multiple based on enterprise value implied by US\$10.00 per share cost basis; 2020 (per #FRS 16) Adjusted Corporate EBITION of C\$199MM based on Gateway management projection sexcluding Non-Gore Properties

respectively

Pro forms for the expiration of the Native American Management Fe-Includes \$250MM of synamics

Includes \$500MM of synergies



### **Backed by Marquee and Proven Gaming Investors**



#### **HG Vora**

#### Highlights

- US\$5Bn+ event driven and value oriented investment firm founded in 2009
- · Invests opportunistically across the capital structure
- Deep expertise in consumer and real estate sectors including gaming, lodging, leisure, retail, travel and specialty finance

#### Partnership with Leisure / Gateway

- Post-transaction, HG Vora will have invested in excess of US\$100MM in Gateway, including existing invested capital
- In October 2019, HG Vora invested in the Company through a US\$150MM HoldCo Term
- As part of the SPAC transaction, certain affiliated funds of HG Vora to provide US\$30MM equity commitment
- Pro forma for the transaction, HG Vora will own ~15% of the Company (1)

#### Select Investments





























#### **Catalyst Capital**

#### Highlights

- Founded in 2002, The Catalyst Capital Group is a Toronto based private equity investment management firm with C\$68n in assets under management
- The Catalyst team collectively possesses more than 110 years of relevant experience in restructuring, credit markets and merchant and investment banking in both the U.S. and

#### Partnership with Gateway

- Catalyst currently beneficially owns or manages ~74% of the outstanding common shares
  of the Company
- Since acquiring Gateway's equity in 2010, Catalyst has been committed to long-term sustainable growth and has been instrumental in the Company's acquisition, renovation and rebranding initiatives
- As majority owner, Catalyst has supported implementation of Gateway's strong corporate and property operating teams, diversified growth initiatives, and industry-leading operating model which, over the last six years, led to doubling of locations and adjusted EBITDA, increasing slot machines by 3x, increasing table games by 2x and adding 56 new F&B outlets across British Columbia and Ontario
- Gabriel de Alba, Managing Director and Partner, currently serves as the Executive Chairman and Director of Gateway

#### Select Investments

































## Experienced Board



Gabriel de Alba Executive Chairman	<ul> <li>Currently serves as Gateway's Executive Chairman and will continue in this role post-Transaction</li> <li>Joined Catalyst in Oct. 2002 and has served as Director or Senior Officer of various Catalyst portfolio companies, including Frontera Energy Corporation, Geneba Properties and Cabovisão</li> </ul>	GATEWAY FRONTERA
Daniel Silvers Vice Chairman	Long-time gaming sector operator and investor with extensive experience as an executive leader / director of multiple SPAC successor entities     Currently serves as Founder and Managing Member of Matthew Lane Capital Partners LLC, Chief Strategy Officer of Inspired Entertainment and Independent Director of Avid Technology, Inc.     Led prior SPACs through successful acquisitions and integration	INSPIRED  INSPIRED
Lorne Weil Vice Chairman	<ul> <li>Renowned leader in the gaming sector with extensive experience in leading prior SPACs through successful acquisitions and integration</li> <li>Currently serves as Founder and Principal of Hydra Management, Executive Chairman of Inspired Entertainment and Non-Executive Chairman of Tecnoglass</li> </ul>	hydra actiogened  SCE III SCIENTIFIC GAMES  TECHOGLESS
Marc Falcone	Will serve as CEO and President of Gateway post-closing Extensive industry experience in the gaming and leisure sectors in both corporate and financial advisory roles Previously the Chief Financial Officer and Treasurer of Red Rock Resorts from Oct. 2015 to May 2017 and the Chief Financial Officer of Station Casinos LLC (Jun. 2011 – May 2017)	red rock Goldman Sachs
Lyle Hall	<ul> <li>Previously President and Managing Director of HLT Advisory Inc. (Aug. 2005 – May 2017) and National Director of KPMG Canada's Hospitality, Leisure &amp; Tourism practice prior to his time at HLT Advisory Inc.</li> <li>Intimately involved in the evolution of land-based casino gaming in Canada having advised senior management and the boards of most provincial gaming corporations</li> </ul>	MEM ADVISORY KPMG
Olga Ilich	<ul> <li>Has served as President of Suncor Developments Ltd. since Jul. 1997 and was an elected member of the Legislative Assembly of British Columbia from 2005 to 2009, serving as the Minister of Tourism, Sport and the Arts, and the Minister of Labour and Citizens' Services</li> <li>Extensive Board experience, having served most recently as the Chair of the Board of Destination Canada</li> </ul>	LEGISLATIVE ASSEMBLY  # BETTER COLUMN
Dr. Michael Percy	Currently serves as an Independent Director of K-Bro Linen Inc. and previously served as the Chief of Staff to Alberta Premier Jim Premtice from Sep. 2014 to May 2015  Experienced Board member, having served as a director for ATB Financial, Epcor Utilities Inc., Matrikon and Sawridge	
Additional Directors	Two additional independent directors are expected to be appointed at or following the completion of the	

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# Leading Operator of Integrated Gaming and Entertainment Destinations



### Gateway at a Glance (1)

- One of the largest and most diversified gaming and entertainment companies in Canada
- Owns and operates 25 leading gaming and entertainment venues across British Columbia and Ontario
- British Columbia: Operates over 40% of all slot machines and table games
- Ontario: Contractually exclusive service provider in the Southwest, North, and Central Bundles (as conducted and managed by Ontario Lottery and Gaming Corporation)
- Demonstrated track record of successfully operating, developing and acquiring gaming properties and contributing to the communities in which Gateway operates
- Consistently delivering on its organic growth initiatives and is wellpositioned for the future with a strong growth pipeline of new development, renovation, and rebranding efforts
- Defensible barriers to entry due to rigorous regulatory requirements, proven branding strategy and deep industry and operational expertise
- · High-quality locals-focused and resilient customer base
- Proven and proprietary F&B and gaming offerings branded to market size, market growth potential and local community demographic
- C\$195MM 2020P Adjusted Corporate EBITDA

#### Company Snapshot (1)



#### Robust Financial Growth Profile (1) (2)



#### Notes:

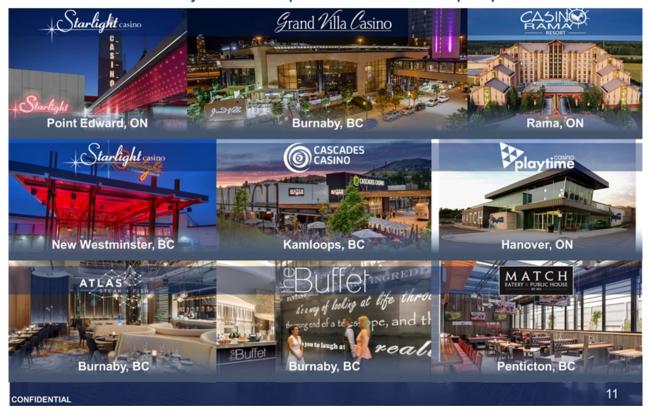
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## **Attractive and Diverse Property Portfolio**



## Recently Refreshed Properties with No Deferred Capex Spend





## **Investment Highlights**



### Gateway: Platform Positioned for Strong EBITDA Growth and FCF Generation



Geographically Broad and Economically Diversified Footprint Attractive
Regulatory
Environment in
Historically
Resilient Markets

Operates in Highly Populated Markets that are Relatively Underpenetrated

Business Model Expected to Drive Strong Free Cash Flow Conversion Proven Branding Strategy Focused on Proprietary Offerings Tailored to Local Market

Highly Experienced Management Team with a Proven Track Record



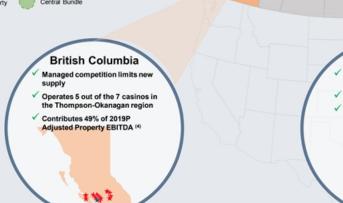


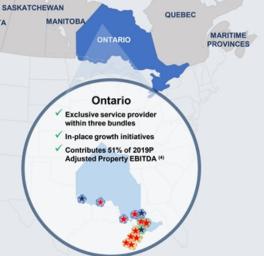
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BRITISH COLUMBIA

ALBERTA





share based on the markets (Lower Mainland, Thompson-Okanagan and Vancouver Island) in which Ga s 3 out of the 8 total bundles as conducted and managed by the OLG

North Bundle





# Unique and Attractive Regulatory Environment. . .





#### Ontario

Long-Dated Operating Agreements / Licenses

Up to 20 Years No license expiring prior to 2038

~20 Years (1)



Public / Private Partnership

High Barriers to Entry

Policies to manage competition between gaming properties; controlled implementation of new gaming positions

Operator exclusivity within each bundle



Limited Competition

**Crown Agency Support** 

BCLC pays for all slots and maintenance capex Modernization process designed to maximize property potential and drive total revenue



Long-Term Stability and Visibility

% of F&B, Entertainment and Other Revenue Retained by Gateway

100%

Gateway does not pay a gaming tax for F&B, Entertainment and Other Revenue generated at its properties

Note:

Central Bundle operating agreement term of approximately 23 year

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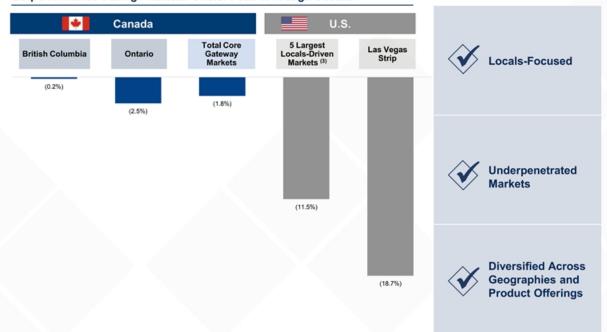




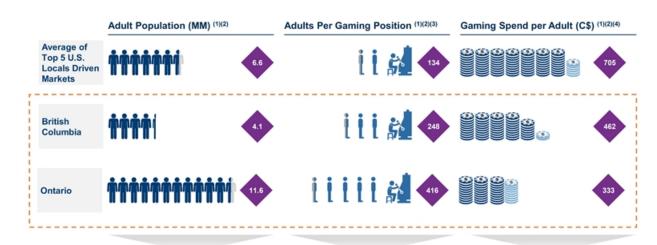
# 2 ...in Historically Resilient Markets



## Outperformance During Financial Crisis: Peak-to-Trough Decline (1)(2)



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Gateway Markets: ✓ Enormous Population Catchment ✓ Underbuilt Casino Supply ✓ Underpenetrated Player Demand

With the Recent Modernization Process, We Believe Ontario Represents the Greatest Growth Opportunity

#### Notes:

Adult population includes individuals ages 18 years and older; population statistics as of July 1, 2018 for Canada, December 2018 for United States
 Top 5 U.S. locals driven markets include Newada (excluding contribution from Las Vegas strip), Pennsylvania, Liquisiana, Illinois and New Jersey; Illinois c

top to u.s. sous orner's financial include related, (excluding contribution from u.s. vegas brigh, relativisyment, u.cosining, to u.s. sous orner's financial include York (excluding contribution from u.s. vegas brigh, relativisyment, u.cosining contribution and distribution and





## **Differentiated Business Model Expected to Drive Strong Free Cash Flow Conversion**



Low Capital Expenditures and Existing NOL Balance Drive Strong Free Cash Flow Conversion (1); Free Cash Flow Used to Fund Growth Strategies and De-Lever

#### Characteristics Driving High Free Cash Flow Conversion



**Lower Maintenance Capex** 

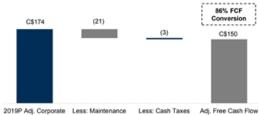
- ~C\$20-30MM per year saved on slot machines
- · Lower maintenance due primarily to BCLC purchase and maintenance of slots (2)

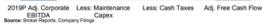


Large Existing NOL Balance

· Current NOL balance of C\$375MM as of 9/30/19

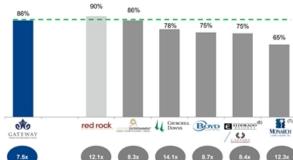
#### 2019P Adjusted Free Cash Flow (3) (4)





- nergies es LTM 6/30/18 as proxy for 2019P

#### 2019P Free Cash Flow Conversion vs. Peers (3) (4) (5)

















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# Proven Branding Strategy Focused on Proprietary Tailored Offerings



# Integration of Proprietary F&B Offerings within Existing Casinos Has Driven Consistent Increases in Annual Revenue, Including Strong Growth in Gaming Revenue

#### **GAMING BRANDS**



Urban market focus
Premium
Stylish



Urban market focus

Contemporary

High energy



Community focused

Casual

Approachable



Community focused

Neighborly

Relaxed

## THE RIGHT FIT FOR THE RIGHT MARKET

Assigning Brands to Markets

Market size and growth

Brand proximity

Local character

#### **FOOD & BEVERAGE BRANDS**



Elevated

Memorable



Creative pub food Lively sports bar Welcoming



Authentic Asian flavors Exciting Interactive



Variety
Great Value
Casual



Modern supper club

Showcase theatre

Vintage cabaret

Competitive Advantages

Tailored customer experience Speed to market Loyalty builder

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### Highly Experienced Management Team with a Proven Track Record



#### Marc Falcone to Lead Gateway as President and CEO to Further Accelerate its Growth Strategy





- · Will replace retiring CEO, Tony Santo, as Chief Executive Officer and President of
- · Highly respected executive with extensive experience in the gaming and leisure sectors in both corporate and financial advisory roles
- · Currently serves as President and Chief Financial Officer of Sightline Payments LLC, a digital commerce platform for the gaming industry, and as a member of LACQ's Board of Directors since Dec. 1, 2017
- · Previously served as CFO and Treasurer of Red Rock Resorts and Station Casinos (Jun. 2011 – May 2017). Oversaw a ~600% increase in the equity value of Red Rock Resorts during his tenure at the Company (\$2.8Bn in May 2017 vs estimated \$400MM in Jun. 2011)
- Served as the Chief Financial Officer of Fertitta Entertainment from Oct. 2010 though May 2016
- Prior experience also includes Goldman Sachs & Co., where he focused on restructuring transactions in the hospitality and gaming sectors, Magnetar Capital, Deutsche Bank and Bear Stearns

- ultant of the Company for 2 years assisting with the development of Gateway's bids under
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#### Supported by an Existing Management Team with Industry Expertise, Deep Relationships and 125+ Years of Experience



Tolek Strukoff, Chief Legal and Administrative Officer 3+ Years at Gateway | 10+ Years of Experience (Lawson Lundell LLP, UrtheCast, Westport Fuel Systems)



Carrie Kormos, Chief Marketing and Communications Officer 3+ Years at Gateway<sup>(1)</sup> | 18+ Years of Experience (Caesars Windsor, Fallsview Casino Resort & Casino Niagara – consultant advisor, Magna Entertainment)



Terry McInally, Chief Compliance and Risk Officer & Chief Information Officer 2+ Years at Gateway<sup>(2)</sup> | 20+ Years of Experience (Richter Advisory, PwC, AGCO)



Robert Ward, Chief Operations Officer 6+ Years at Gateway | 20+ Years of Experience (Points West Hospitality, Sequola Enterprises, Keg Restaurants)



Queenie Wong, Chief Accounting Officer 8+ Years at Gateway | 14+ Years of Experience (PwC)



Jagtar Nijjar, EVP, Development and Construction 23+ Years at Gateway | 25+ Years of Experience



Scott Phillips, SVP, Human Resources 6+ Years at Gateway | 20+ Years of Experience (JD Sweid Foods, Sodexo Canada, Abibi-Consolidated, TimberWest)



Hargo Roopra, SVP, Operations and Marketing Analytics

11+ Years at Gateway | 11+ Years of Experience



Michael Snider, SVP, Legal Affairs 3+ Years at Gateway | 13+ Years of Experience (Westport Fuel Systems, Lawson Lundell LLP)



Jamie Papp, SVP, Casino Operations 2+ Years at Gateway | 22+ Years of Experience (Mirage Resorts, Wynn Resorts, American Gaming Systems, Caesars Entertainment)

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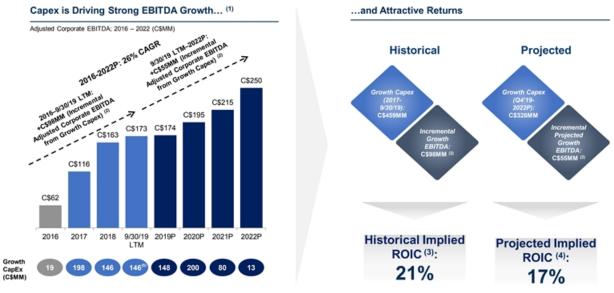




# Strong Track Record of Successful Capital Allocation



# Series of Expansions, Acquisitions, Relocations and New Builds Have Generated Attractive Historical Implied ROICs



#### Notes:

Aquated Corporate Built Link as showing the PHS 1 to and excluses Aquated Property Built Link for Non-Lose Properties. Aquated Corporate Built Link includes a Custom. Castom. and Castom. Annual Castom. Annual Castom. Casto

Accounts for invastance compounded annual organic valuable cologopate is EBITLAD from 101% count of 3% more (1) 2011 for the final point of 100 for the fina

Projected ROIC is defined as projected incommental Adjusted Corporate EBITDA from growth capital expenditures generated between 2022 and 9/30/19 LTM divided by cumulative growth capital expenditures spent between 2019 and 9/30/19 LTM divided by cumulative growth capital expenditures spent between 2019 and 9/30/19 LTM divided by cumulative growth capital expenditures spent between 2019 and 9/30/19 LTM divided by cumulative growth capital expenditures spent between 2019 and 9/30/19 LTM divided by cumulative growth capital expenditures spent between 2019 and 9/30/19 LTM divided by cumulative growth capital expenditures spent between 2019 and 9/30/19 LTM divided by cumulative growth capital expenditures spent between 2019 and 9/30/19 LTM divided by cumulative growth capital expenditures spent between 2019 and 9/30/19 LTM divided by cumulative growth capital expenditures spent between 2019 and 9/30/19 LTM divided by cumulative growth capital expenditures spent between 2019 and 9/30/19 LTM divided by cumulative growth capital expenditures spent between 2019 and 9/30/19 LTM divided by cumulative growth capital expenditures are considered and 9/30/19 LTM divided by cumulative growth capital expenditures are considered as a considered and 9/30/19 LTM divided by cumulative growth capital expenditures are considered as a considered

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## Completed Investments in British Columbia Position Gateway to Capture Immediate Returns



### 2018 and 2019 Completed Projects



Completed: September 2019 Project Cost:

C\$22MM

- ✓ Expansion of gaming space ✓ Opened Atlas Steak + Fish and Chow Lucky Noodle Bar
- ✓ Added an incremental 130 GRAND VILLA CASINO machines in Sep. 2019 to bring the total to 1,330 at the site
  - Added a Pulse gaming arena with 35 units
  - ✓ Delta Hotel renovation
  - Refresh and relocation of the poker room, hotel lobby and high limit room





#### Langley

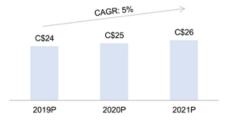
Completed: July 2019 Project Cost: C\$19MM

- √ ~12k sq. ft. added
- installed in 2018) and tables by 3
- ✓ Expanded Match Eatery & Public House by adding a patio in 2018, and added Atlas Steak + Fish in
- ✓ Refresh of Coast Hotel, convention center and ballroom



#### Projected Adjusted Property EBITDA (C\$MM) (1)





Note:
1. Adjusted Property EBITDA figures shown pre-IFRS 16

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# Growth-Oriented Ontario Modernization Process...



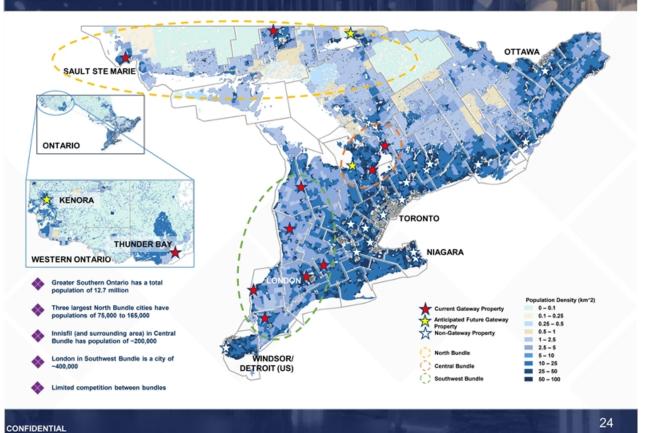
# In March 2012, the OLG announced its modernization process with the aim of attracting private partners to invest in and operate facilities across the province





# ...has Created a Unique Growth Opportunity in Ontario







# Ability to Generate Additional Growth Through Infrastructure and Operational Expertise



# Since acquiring the Ontario Bundles, management has continued to implement a number of operational initiatives to increase revenue and reduce costs



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## Near-Term Identifiable Growth Strategies



#### Future Planned Capex Expected to be Funded from Cash on Hand and Free Cash Flow Generated

Growth Capital for Renovation, Rebranding and Redevelopment from 2016 – Q3'19: C\$479MM



Q4'19 – 2022 Planned Future Growth Capex: C\$326MM



Gaming expansion figures as of November 9, 2019

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## **Ongoing Deployment of Proven Strategies** at Ontario Properties



Point Edward (SW)





- Completed er 2018 C\$28MM Spe
- Renovation of existing gaming facility and rebranding as a Starlight Casino
- Added 48 slot machines
  - Added a MATCH Eatery & Public House and The Buffet

Gateway Innisfil (Central)



February 2019 C\$5MM Spent

- Added 3,600 gaming sq. ft. and 123 slot machines
- · Added live gaming with the addition of 26 tables (previously none)

(SW)

- playtime Completed: April 2019 C\$22MM Spent
- Relocated existing gaming facility to adjacent building and rebranded as Playtime · Added 8,225 gaming sq. ft., including 111 slot machines and 8 tables
- Added a MATCH Eatery & Public House and The Buffet

(SW) 



Starlight coins

Q3'21 C\$3MM Spent

- Relocated from Dresden (population of ~2.8k) to Chatham (population of ~40k)
- · Branded as a Cascades Casino
- Constructed ~45,284 sq. ft. new facility with ~28,642 sq. ft. gaming floor (incl. back of house area) including 176 slot machines, 10 tables (previously none), a MATCH Eatery & Public House and The Buffet
- New, Startight-branded facility relocated to London
   Constructing ~102,967 sq, ft. facility with ~55,961 sq, ft. gaming floor (incl. back of house area), including 133 slot machines and 38 tables (8 added in 2019)
- Adding 4 F&B outlets (Atlas Steak + Fish, MATCH Eatery & Public House, The Buffet and CHOW Noodle Bar) C\$72MM Future +
  - New, Starlight-branded facility expected to be located near to downtown Sudbury
  - Constructing ~64,153 sq. ft. facility with ~21,598 sq. ft. garning floor (excl. back of house area) including 173 slot machines, 21 tables (previously none) and 2 F&B outlets (MATCH Eatery & Public House and The Buffet)

Aggregate Expansion (1)

Completed Future (2)

SLOT MACHINES

+410

+306

ADDITIONAL **TABLES** 

+52

+59

F&B BRANDED OUTLETS

+6

+6

Chatham









Sudbury

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Notes:

1. Gaming expansion figures as of November 9, 2019

2. Future expansion is subject to contractual approval from Crown agencies and other required approvals





### Multi-Year Growth Pipeline in New Ontario Markets and Relocations in BC



#### **Expected New Developments and Relocations**

#### **New Markets**





playtime







Relocations



CASCADES CASINO



North Bay, Ontario

CASCADES CASINO

Wasaga Beach, Ontario

playtime Kenora, Ontario

playtime

Delta, British Columbia

Mission, British Columbia

- . To be branded as a Cascades Casino
- ◆ New ~38,524 sq. ft. facility with ~27,103 sq. ft. gaming floor (incl. back of house area) including 300 slot machines and 8 table games (2)
- Adding 2 F&B outlets, including a MATCH Eatery & Public House and The Buffet
- 125 km from the proposed Sudbury facility
- To be branded as a Playtime Casino ◆ New ~24,830 sq. ft. facility, with
- ~16,303 sq. ft. gaming floor (incl. back of house area) (2) Expected to have 200 to 250
- Adding a MATCH Eatery &
- Public House
- To be branded as a Playtime Casino
- New 23,300 sq. ft. facility with ~6,200 sq. ft. gaming floor (excl. back of house area), including 200 slot machines (2)
- Adding a MATCH Eatery & Public House
- To be branded a Cascades Casino
- ~40,000 gaming sq. ft. including 500-600 slots and 30 table games (2)
- Adding 3 F&B outlets, including a MATCH Eatery & Public House, The Buffet and Atlas Steak + Fish
- To engage a third-party to build and operate a hotel at the property (in process)
- Relocate to a new ~32,000 sq. ft. facility with ~16,900 sq. ft. gaming floor (incl. back of house area) (2)
- Planned increase of 100 slots
- Adding MATCH Eatery & Public House and The Buffet

Q3'20 C\$7MM Spent

Q3'21 C\$2MM Spent C\$27MM Future Spend

Q1'22 C\$2MM Spent C\$19MM Future Spend

Q4'21 C\$6MM Spent C\$81MM Future Spend (3)

Q3'21 C\$1MM Spent C\$9MM Future Spend

C\$26MM Future Spend

Aggregate Expansion (1)

**TABLES** +38

NEW F&B - BRANDED OUTLETS

+9

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SLOT MACHINES

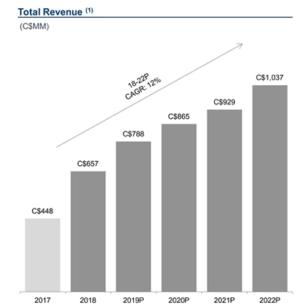
+1,450

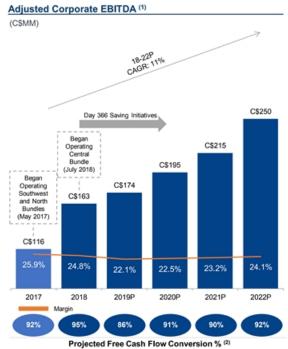




# Gateway's Financial Summary (2017A – 2022P)







ource: Gateway Management Projections lotes:

Nones:

Adjusted Corporate EBITDA figures are shown pre-IFRS 16; financials exclude revenue and Adjusted Property EBITDA for Non-Core Properties. 2017 and 2018 figures include a \$3,55MM and \$55,56MM pro forma adjustment for the SLB Transaction, respectively.

Free Cash Flow Conversion calculated as Adjusted Corporate EBITDA less maintenance capex and cash taxes all divided by Adjusted Corporate EBITDA



# **Prudent Capital Structure**



### 12/31/2019P Pro Forma Capitalization (C\$MM) (1) (2)

Long-Term Debt	12/31/2019	Adj.	Pro Forma	
Revolver	34		34	
Vernon Mortgage	4		4	
Term Loan	579	(14)	565	
Sr. Sec Notes (3)	338		338	
HoldCo Term Loan	201	(201)		
Total Debt	1,155	(216)	939	
Excess Cash (4)	53	-	53	
Net Debt	1,102	(216)	886	

Growth Strategies
Expected to be Funded
from Cash on Hand and
Free Cash Flow
Generated

Future Free Cash Flow to be Used to De-Lever the Business

Notes:

1. 12/31/19 figures shown are as projected by management and are unaudited
 Pro forma capitalization assumes no redemptions beyond \$11.6MM redeemed on 11/26/2016

Senior Secured Notes are callable in March 20



# Adjusted EBITDA Reconciliation



C\$MM

	2018	LTM 9/30/19
Net Income	119.1	(125.9)
Amortization of Intangible Assets	26.1	16.0
Depreciation of Property and Equipment	46.4	99.6
Interest Expense	57.2	102.8
Interest Income	(0.4)	(1.2)
Current Income Taxes	1.9	3.2
Deferred Income Tax Expense (Recovery)	(2.4)	(2.5)
Corporate EBITDA	247.9	92.0
Share-Based Compensation	9.0	11.9
Change in Fair Value of Embedded Derivatives	5.3	5.6
(Gain) / Loss on Sale of Property and Equipment	(192.5)	0.3
Business Acquisition, Transaction, Site Pre-Opening, Restructuring and Other	37.1	29.9
Write-Down of Non-Financial Assets	4.5	68.1
Change in Fair Value of Cross Currency Interest Rate Swaps	(58.5)	(14.3)
Loss on Debt Extinguishment	15.1	
Loss on Debt Modification	6.3	
Foreign Exchange Loss	74.4	20.9
Non-Cash Deferred Rent	9.1	2.8
Sale Lease Back Adjustment (1)	(6.9)	
Adj. Corporate EBITDA	150.8	217.2
(+) Non-Core Properties	11.9	9.3
Adj. Corporate EBITDA (excl. Edmonton)	162.7	226.5
IFRS 16 Rent		
Rent Expense		(53.8)
Core Adj. Corporate EBITDA (pre-IFRS 16 Impact)	162.7	172.7

Note: 1. SLB Transaction adjustment not included in financial statement

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